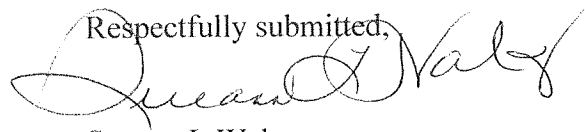


Response to questions:

1. Ferris State University has had a long history of successfully preparing the citizens of Michigan for the world of work. As the needs of society change, I want to assure that the University's programming is kept current in order to meet the changes that will impact the State of Michigan's economy.
2. To be supportive of the Cherry Commission's Report, dealing with higher education in the State of Michigan. Many of the 19 recommendations by the commission have been implemented in whole or in part. I will continue with my involvement with the University as I have for the past 20+ years, plus as I learn more as a Trustee, I can do more.
3. I am not in favor of duplication! Ferris State University has a wonderful placement rate for those graduating (98%). Unique academic programming is what makes this University attractive to potential students and prospective employers.
4. No, all Universities should be considered a group. As I understand it, the University of Michigan, Wayne State University and Michigan State University currently receive the major part of funding.
5. We need to sustain the quality of our academic programs. I would support necessary tuition increases to assure that.
6. I am relatively new to the inside workings of the University. However, I will expect to be assured that efficiencies are part of any budgeting process.
7. I think graduation rates and placement rates are equally important. Likewise is the acquisition and retention of students (and same should be measured constantly).
8. I know that FSU charters 15 charter schools. I am a person that believes in choice. Charter schools provide that opportunity.
9. I expect the University to follow the letter of the law, and to that end I will insist that the University's legal counsel assure me (and prove to me/us, if necessary) that this is happening.
10. Ferris State is not a research University and I am not familiar with specialty research. FSU is focused on instruction.
11. I think Ferris State University prepares individuals for the world of work. However, I think it goes beyond that by providing elements of a general further education (i.e., English, history, etc.). That helps provide the individual with reasoning and interacting skills that go beyond the strict job work skills.

12. I'm not sure (in my own convictions) "where" – at what lower grade– to start the following, but I think it's increasingly imperative (to compete globally) that students get an intense and disciplined education, for 11 months/year (with a "look" also at the "need", or lack thereof, for extensive vacations during same).

Respectfully submitted,

A handwritten signature in cursive script, appearing to read "Sueann L Walz".

Sueann L Walz